



Software Engineering Conference Russia **2018**

October 12-13  
Moscow

# Role of Solution Architect in a Software Project

**Vladimir Ivanov**

EPAM Systems

## Disclaimer

Everything presented here is a product of production experience and research findings and provided as is. However, you can use it as we did.

# About me

## About me

— Vladimir Ivanov - Lead Software Engineer

## About me

- Vladimir Ivanov - Lead Software Engineer
- Primary Skill: Android

## About me

- Vladimir Ivanov - Lead Software Engineer
- Primary Skill: Android
- React Native Experience > 2 year

## About me

- Vladimir Ivanov - Lead Software Engineer
- Primary Skill: Android
- React Native Experience > 2 year
- Doing some Solution Architecture from time to time

## About me

- Vladimir Ivanov - Lead Software Engineer
- Primary Skill: Android
- React Native Experience > 2 year
- Doing some Solution Architecture from time to time
- Certified Google Cloud Architect



## About me

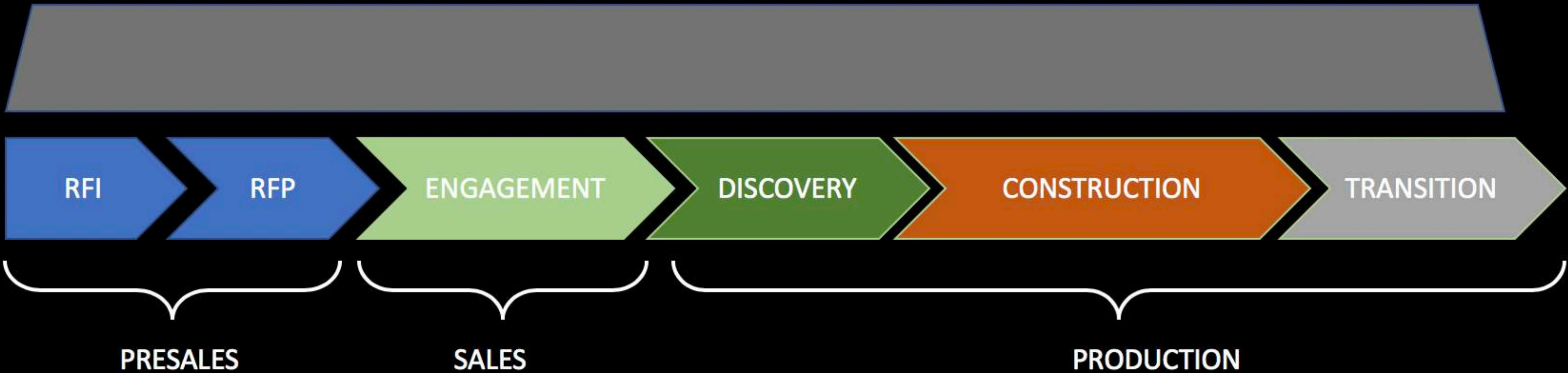
- Vladimir Ivanov - Lead Software Engineer
- Primary Skill: Android
- React Native Experience > 2 year
- Doing some Solution Architecture from time to time
- Certified Google Cloud Architect



# Let's get to know each other!

---

# SOLUTION ARCHITECT



# RFI

---

# Request for information

**RFI**

**RFI**

— Answer the questions

# RFI

- Answer the questions
- Contact the architects of related fields

# RFI

- Answer the questions
- Contact the architects of related fields
- Perform the required research



# RFP

---

# Request for proposal

# RFP

# RFP

— Understand the business value

# RFP

- Understand the business value
- Create a solution architecture

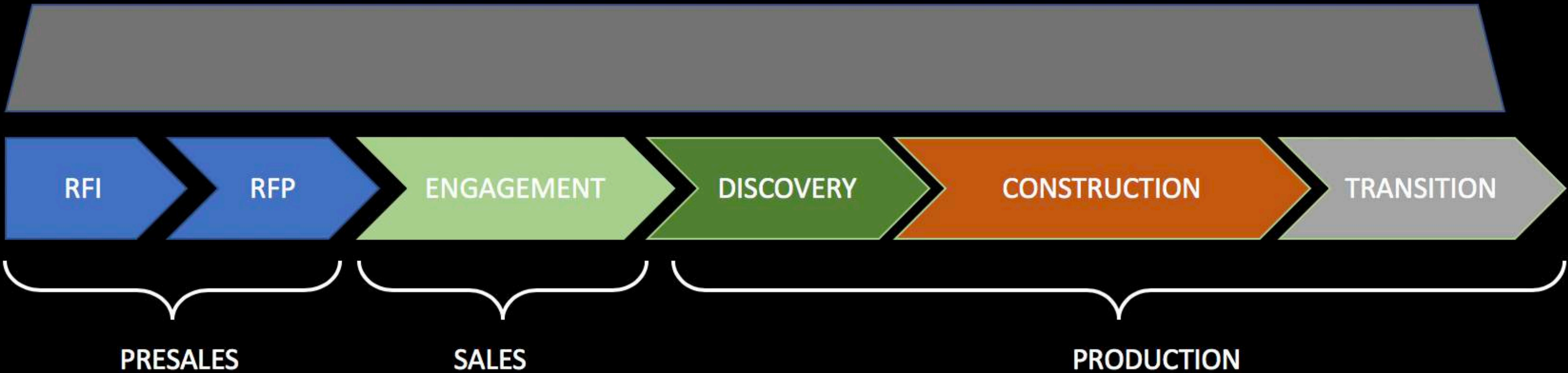
# RFP

- Understand the business value
- Create a solution architecture
- Understand which teams are necessary to implement that solution

# RFP

- Understand the business value
- Create a solution architecture
- Understand which teams are necessary to implement that solution
- Come up with the resource plan

# SOLUTION ARCHITECT



# Discovery

---



# Requirements gathering

# Requirements gathering

—Functional

# Requirements gathering

- Functional
- Non-functional

# Requirements gathering

- Functional
- Non-functional
- Constraints

# Functional requirements!

## Functional requirements!

- The system should allow an administrator to login

## Functional requirements!

- The system should allow an administrator to login
- The system should show the list of users

# Non-functional requirements



## Non-functional requirements

- The application should use TLS 1.2 for all connections involving user-data

## Non-functional requirements

- The application should use TLS 1.2 for all connections involving user-data
- The application should open the page under 0.5 second

## Non-functional requirements

- The application should use TLS 1.2 for all connections involving user-data
- The application should open the page under 0.5 second
- The application should be available 23 hours per day

# Constraints

## Constraints

- The app should be deployed to customers' Azure cloud

## Constraints

- The app should be deployed to customers' Azure cloud
- The app should implement 152 federal law

Some of them will change  
the architecture of the  
solution.

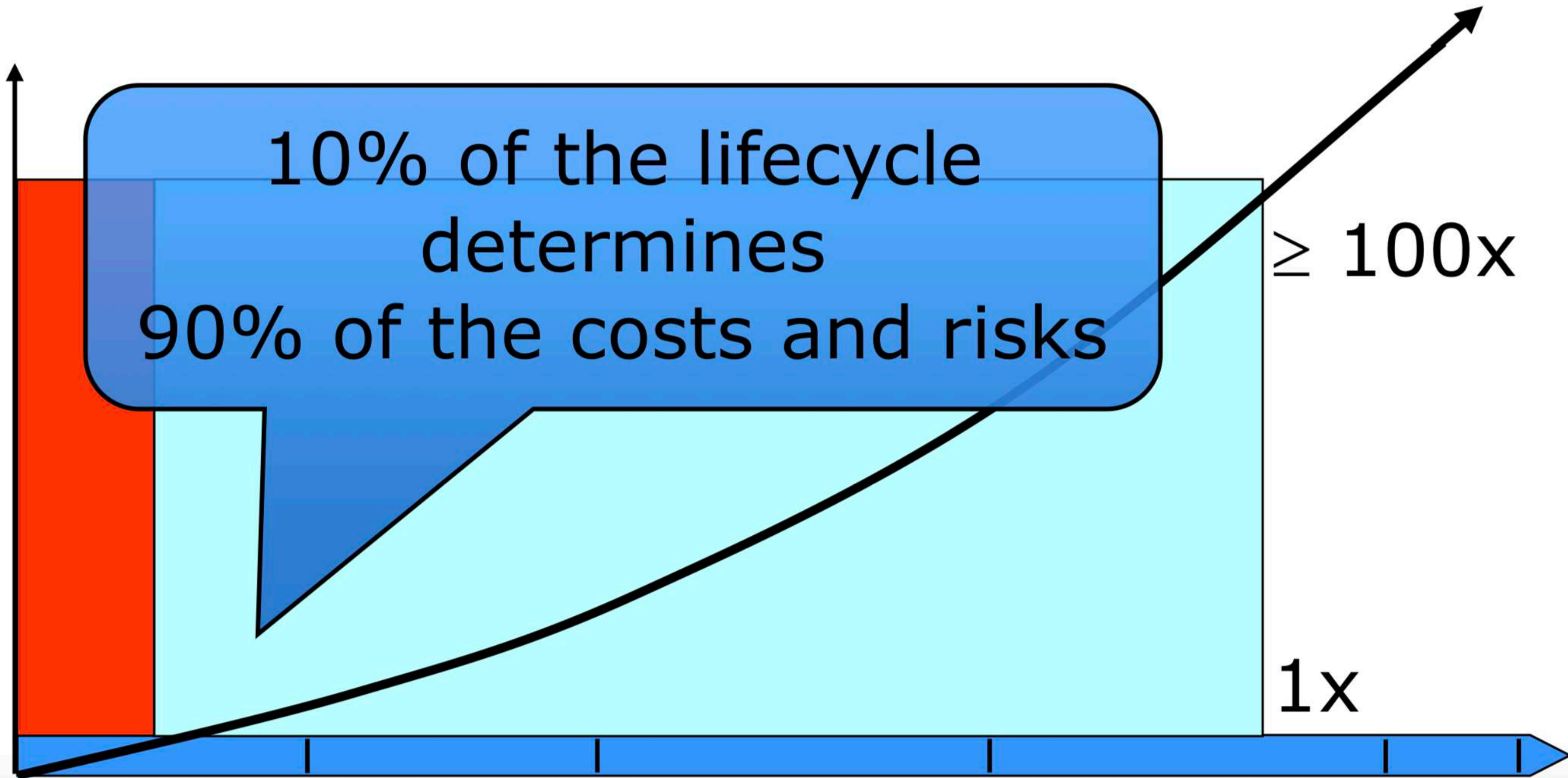
---

Every additional 9% of availability doubles the complexity of a target system.

---



SW fault repair



# Source of requirements

# Source of requirements

— Stakeholders

Stakeholders are the people who have an interest in the project

Stakeholders are the people who have an interest in the project

— Customer business representatives

Stakeholders are the people who have an interest in the project

— Customer business representatives

— Delivery organization business representatives

Stakeholders are the people who have an interest in the project

- Customer business representatives
- Delivery organization business representatives
- Technical folks from both sides

Stakeholders are the people who have an interest in the project

- Customer business representatives
- Delivery organization business representatives
- Technical folks from both sides
- End-users



Stakeholders are the people who have an interest in the project

- Customer business representatives
- Delivery organization business representatives
- Technical folks from both sides
- End-users
- Competitors

In order to gather requirements  
you need to talk to stakeholders.

---

The stakeholders identification is  
one of the main responsibilities  
of a Solution Architect.

## What's an architecture?

The set of structures needed to reason about the system, which comprises software elements, relations among them, and properties of both.<sup>2</sup>

<sup>2</sup> Software Architecture in Practice, 3rd Edition, Bass, Clements, Kazman, Addison-Wesley

# What the hell it means?

## What the hell it means?

- Architecture is a key to the system properties, an end user is concerned about

## What the hell it means?

- Architecture is a key to the system properties, an end user is concerned about
- Or product owner thinks so

## What the hell it means?

- Architecture is a key to the system properties, an end user is concerned about
- Or product owner thinks so
- There are no bad or good architectures; there are ones that fit the target system properties

# ASRs

---

Target system properties which affects architecture are unsurprisingly called architecturally significant requirements.



# How to identify ASR?

## How to identify ASR?

— From requirements documents

## How to identify ASR?

- From requirements documents
- By interviewing stakeholders

## How to identify ASR?

- From requirements documents
- By interviewing stakeholders
- By understanding the business goals

## How to identify ASR?

- From requirements documents
- By interviewing stakeholders
- By understanding the business goals
- Utility tree!

# Utility tree

---

Under normal load the web page is displayed within 0.5 seconds

---

Under normal load update of a simple entity takes < 1 seconds in 95% cases

---

Critical alerts are displayed in < 1 second

---

A message acknowledged by the system will not be lost

---

Sensor reading will be acknowledged in 99.99% cases

---

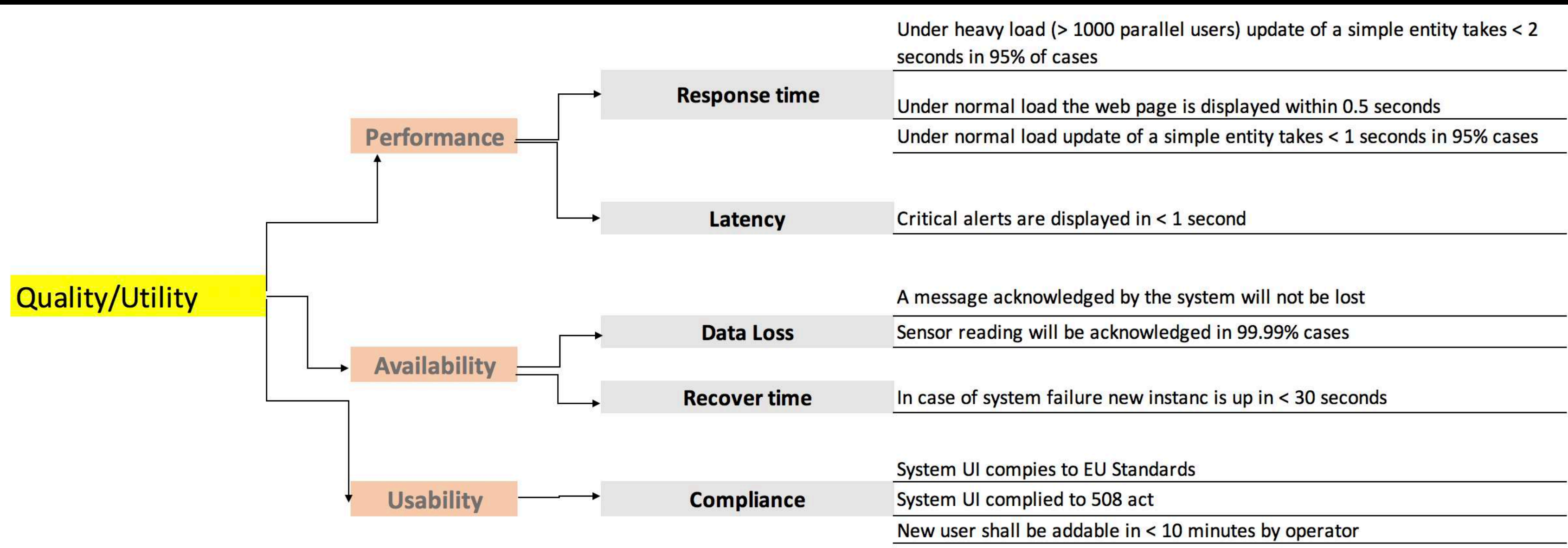
In case of system failure new instance is up in < 30 seconds

---

System UI complies to EU Standards

	Under heavy load (> 1000 parallel users) update of a simple entity takes < 2 seconds in 95% of cases
<b>Response time</b>	Under normal load the web page is displayed within 0.5 seconds
	Under normal load update of a simple entity takes < 1 seconds in 95% cases
<b>Latency</b>	Critical alerts are displayed in < 1 second
	A message acknowledged by the system will not be lost
<b>Data Loss</b>	Sensor reading will be acknowledged in 99.99% cases
<b>Recover time</b>	In case of system failure new instanc is up in < 30 seconds
<b>Compliance</b>	System UI compies to EU Standards
	System UI complied to 508 act
	New user shall be addable in < 10 minutes by operator





# How to document architecture?

## How to document architecture?

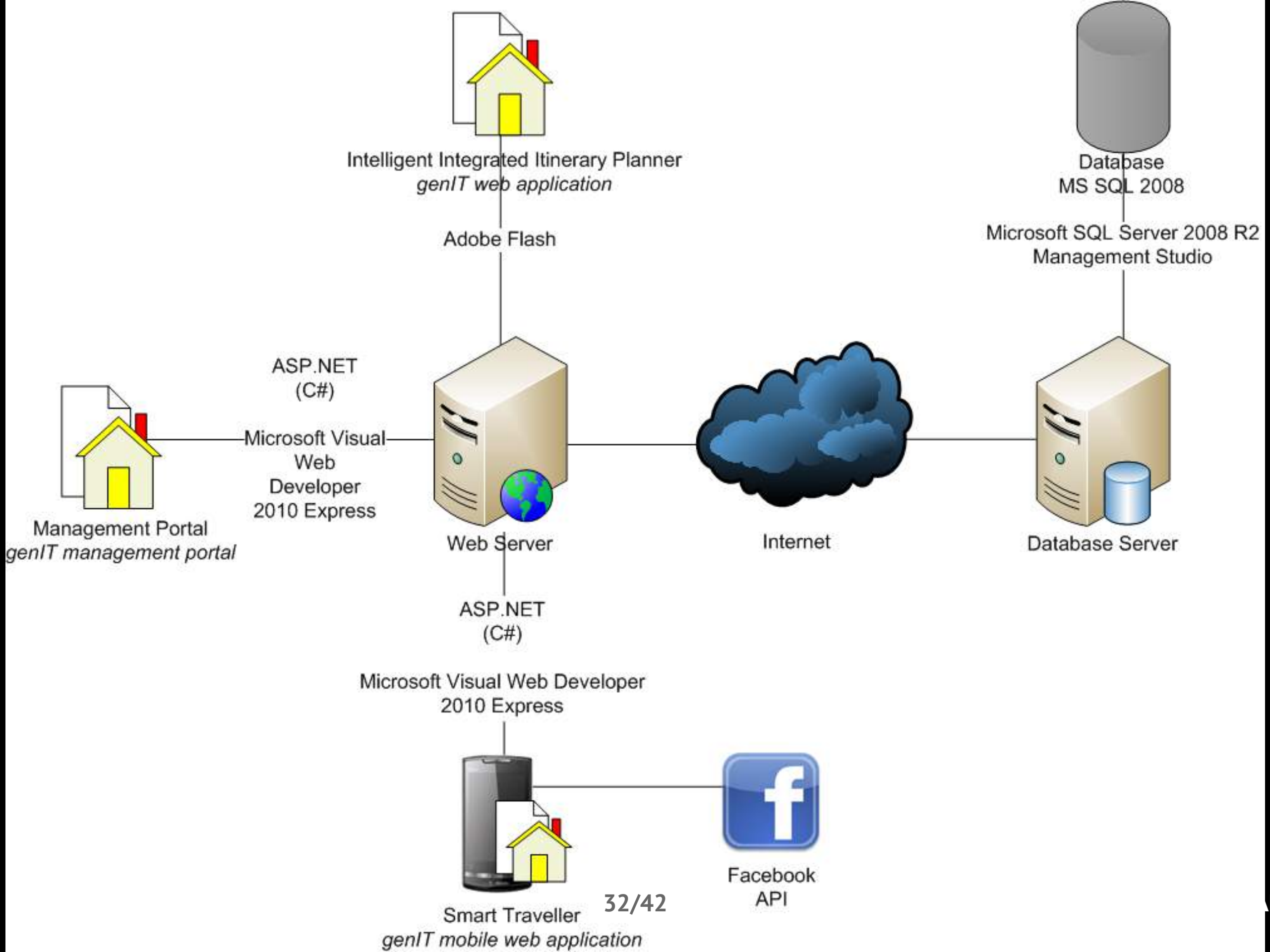
- Non-formal notations with general purpose diagramming

## How to document architecture?

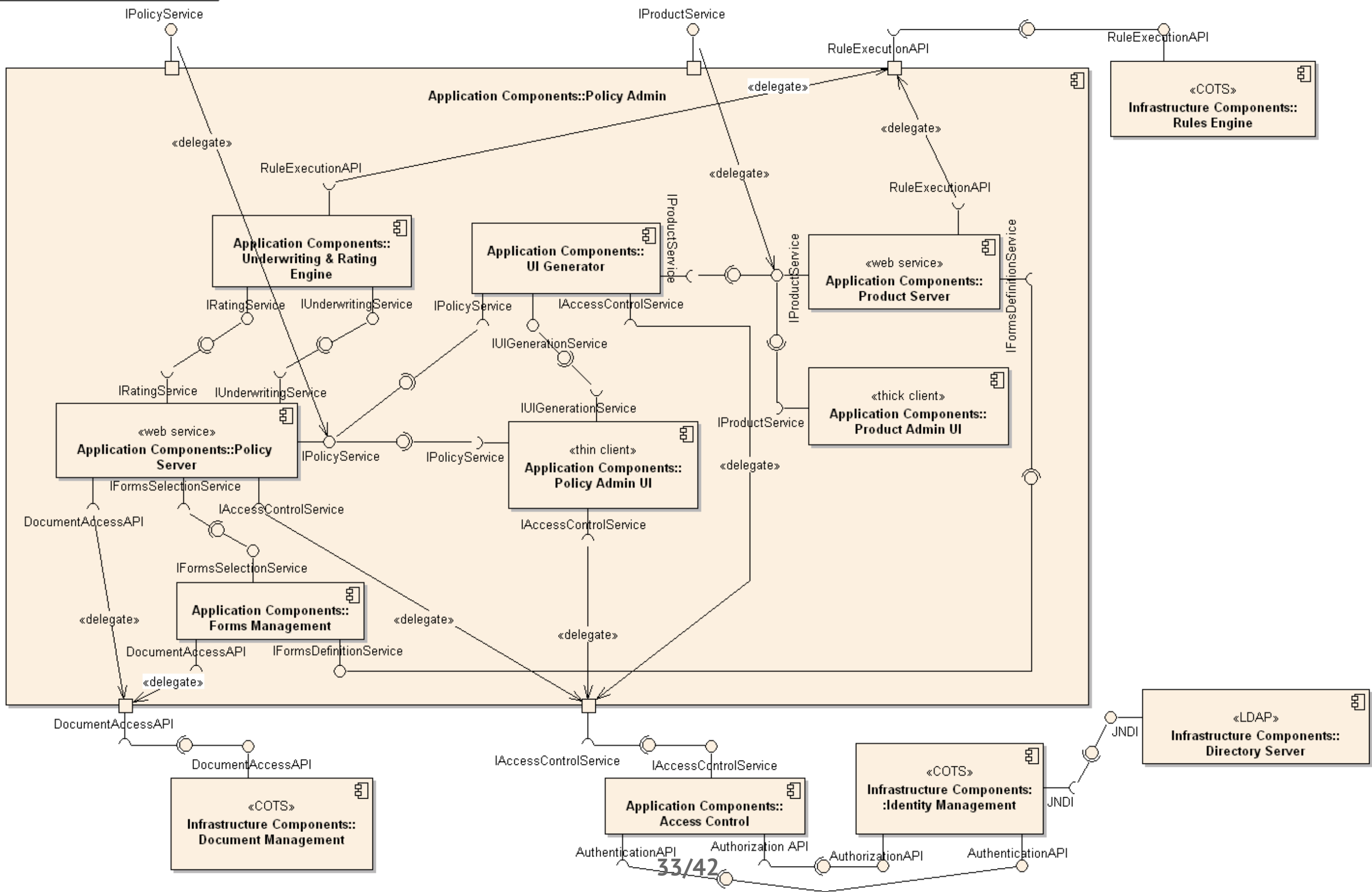
- Non-formal notations with general purpose diagramming
- Semi-formal notations with standardized notation

## How to document architecture?

- Non-formal notations with general purpose diagramming
- Semi-formal notations with standardized notation
- Formal notations with precise semantics



id Policy Admin Components Wiring

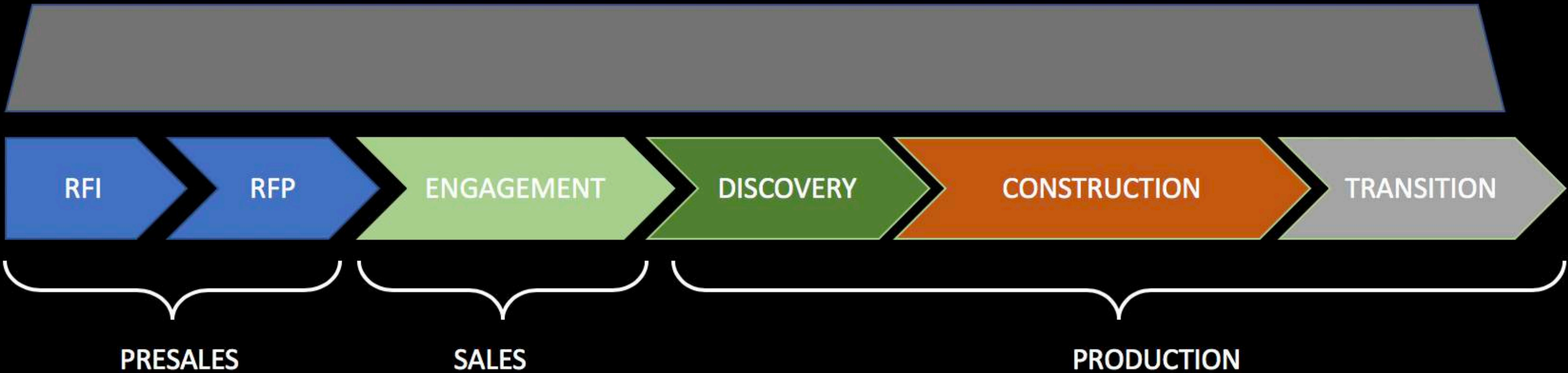


Documenting the architecture is the third most important activity for an SA.

---



# SOLUTION ARCHITECT



# Construction

# Construction

— Bootstrap the development

# Construction

- Bootstrap the development
- Define and setup quality gates

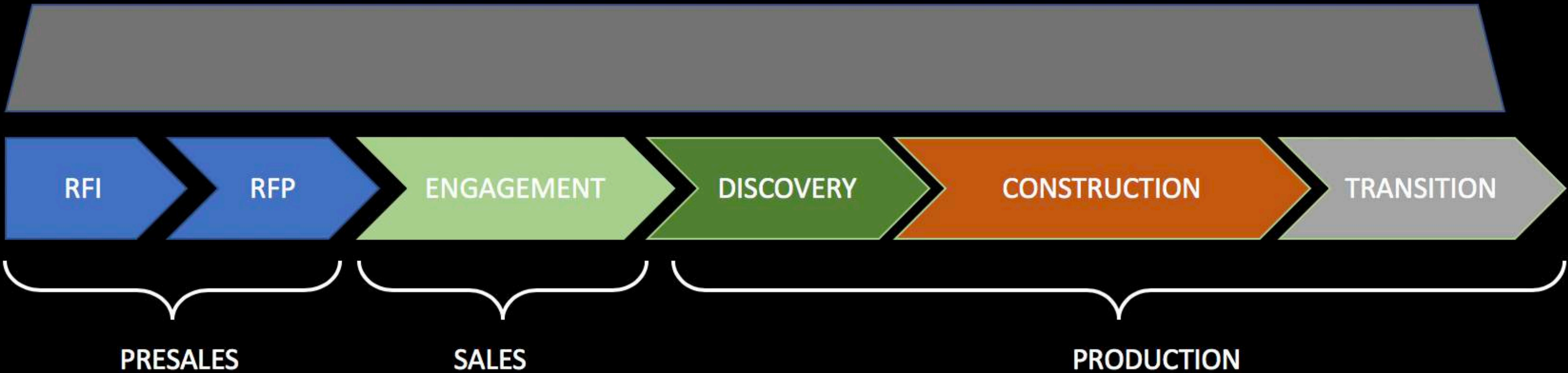
# Construction

- Bootstrap the development
- Define and setup quality gates
- Create PoCs

## Construction

- Bootstrap the development
- Define and setup quality gates
- Create PoCs
- Share knowledge

# SOLUTION ARCHITECT



# Transition



# Transition

## —To production

# Transition

- To production
- To other team

So...

The person who identifies stakeholders, gathers ASRs, builds the architecture, shares it and bootstraps some of the systems components is usually called Solution Architect.

**In EPAM**

**Solution Architect:**

## In EPAM

### Solution Architect:

- Practical experience with 10+ projects in relevant engineering domain.

## In EPAM

### Solution Architect:

- Practical experience with 10+ projects in relevant engineering domain.
- Good knowledge of architectural theory out of primary technology domain context bounds.

## In EPAM

### Solution Architect:

- Practical experience with 10+ projects in relevant engineering domain.
- Good knowledge of architectural theory out of primary technology domain context bounds.
- Ability to identify stakeholders and adopt communication style to particular role (effectively communicate with peer client architects and management).

# Links



# Links

- Books is Software Architecture:  
<https://medium.com/@nvashanin/books-in-software-architecture-6ad974e524ce>

## Links

- Books is Software Architecture:  
<https://medium.com/@nvashanin/books-in-software-architecture-6ad974e524ce>
- Amazon Cloud Architect Associate:  
<https://www.udemy.com/aws-certified-solutions-architect-associate/>

## Links

- Books is Software Architecture:  
<https://medium.com/@nvashanin/books-in-software-architecture-6ad974e524ce>
- Amazon Cloud Architect Associate:  
<https://www.udemy.com/aws-certified-solutions-architect-associate/>
- Google Cloud Architect Professional:  
<https://www.coursera.org/specializations/gcp-architecture>

# Contact Me

- Vladimir Ivanov
- Email: [Vladimir\\_Ivanov4@epam.com](mailto:Vladimir_Ivanov4@epam.com)
- Phone: +79052553603
- Twitter: <https://twitter.com/vvsevolodovich>
- <https://medium.com/@dzigorium>

